



# PMP EXAM

HOW TO PASS ON YOUR FIRST TRY  
SIXTH EDITION  
Andy Crowe, PMP

# Quick REFERENCE GUIDE

## FOUNDATIONAL CONCEPTS

**Project:** a temporary group of related tasks undertaken to create a unique product, service, or result.

**Program:** a group of related projects and operations coordinated together in a larger effort than a project.

**Portfolio:** an organization's entire investment in projects and programs. (SEE DIAGRAM 1)

**Project Management:** using skills, knowledge, and resources to satisfy project requirements.

**Process:** 1 of 49 packages of inputs, tools, and outputs used to produce specific output(s) for the project. (SEE DIAGRAM 2)



**Phases:** groups of project activities separated by exit gates to evaluate phase deliverables.

**Project Life Cycle:** a group of project phases specified by an organization's project management methodology.

**Methodology:** an organization's specific, repeatable set of project processes; a set of steps to manage a project.

**Triple Constraint:** the concept that scope, time, and cost are interrelated; one cannot change without affecting at least one of the others; also known as the "Iron Triangle". (SEE DIAGRAM 3)



**Baseline (BL):** the original plan plus all approved changes (scope, schedule, cost).

**Systems:** a set of formal management procedures, rules, processes, people, etc. that support an outcome.

**Historical Information:** information from previous projects used to evaluate future project decisions.

**Lessons Learned:** documented variances (historical information) used to avoid variances in current and future projects.

**Progressive Elaboration:** an iterative approach where planning occurs in cycles rather than just up front.

**PM Skills:** Leading, Communicating, Negotiating, Problem-solving, Influencing, Delegating, and Being Proactive.

## PROJECT ROLES

**Project Manager:** the person ultimately responsible for the project; authorized to spend budget and assign resources to realize project goals.

**Project Coordinator:** a role weaker than a project manager; may assign project resources but not authorized to spend funds.

**Project Expeditor:** a role weaker than a project coordinator; reports on project progress without authority to assign resources or spend funds.

**Project Sponsor:** responsible for funding the project; typically a senior manager; may or may not be the customer.

**Senior Management:** a role higher in organization than the project manager; prioritizes projects, authorizes PM, resolve organizational conflicts and issues.

**Stakeholder:** a person or group having an interest, whether positive or negative, in the result of the project.

**Functional Manager:** a department manager who "owns" project resources; administers human resource management responsibilities for employees.

**Project Office:** a supporting or controlling department regarding methodologies, tools, standards, best practices, and audits.

**Program Manager:** responsible for programs, coordinating several related projects to achieve a common goal.

## ORGANIZATION TYPES & PROJECT MANAGER POWER

**Functional:** team members work for a department; may be loaned to a project at times; little or no PM power.

**Projectized:** PM is manager of projects and resources; has complete authority.

**Matrix:** Combination with functional managers and project managers; PM has more power in Strong Matrix, equal in Balanced Matrix, and less in Weak Matrix.



## PROCESS FRAMEWORK

Process groups are not project phases. Process groups are not linear; they are iterative. Process names follow verb-noun structure (e.g., Define Scope).

**KNOWLEDGE AREAS (16)** (# processes)

|                                 |   |
|---------------------------------|---|
| Integration Management (INT)    | 7 |
| Scope Management (SCO)          | 6 |
| Schedule Management (SCH)       | 6 |
| Cost Management (COS)           | 4 |
| Quality Management (QUA)        | 3 |
| Resource Management (RES)       | 6 |
| Communications Management (COM) | 3 |
| Risk Management (RIS)           | 7 |
| Procurement Management (PRO)    | 3 |
| Stakeholder Management (STA)    | 4 |

**49 PROCESSES**

| Category | IN | PL | EX | MC | CL |
|----------|----|----|----|----|----|
| INT      | 1  | 1  | 2  | 2  | 1  |
| SCO      | 4  | 4  | 2  | 2  | 1  |
| SCH      | 5  | 5  | 1  | 1  | 1  |
| COS      | 3  | 3  | 1  | 1  | 1  |
| QUA      | 1  | 1  | 1  | 1  | 1  |
| RES      | 2  | 3  | 1  | 1  | 1  |
| COM      | 1  | 1  | 1  | 1  | 1  |
| RIS      | 5  | 1  | 1  | 1  | 1  |
| PRO      | 1  | 1  | 1  | 1  | 1  |
| STA      | 1  | 1  | 1  | 1  | 1  |

**PROCESS GROUPS (5):** (# processes)

|                                 |    |
|---------------------------------|----|
| INITIATING (IN)                 | 2  |
| PLANNING (PL)                   | 24 |
| EXECUTING (EX)                  | 10 |
| MONITORING AND CONTROLLING (MC) | 12 |
| CLOSING (CL)                    | 1  |

## COMMON INPUTS, TOOLS, AND OUTPUTS

- INPUTS:** Project Management Plan (PM Plan), Organizational Process Assets (OPAs), Project Documents, Enterprise Environmental Factors (EEFs), Project Charter, Agreements, Work Performance Data.
- TOOLS:** Expert Judgment, Data Analysis, Meetings, Interpersonal & Team Skills, Data Gathering, Decision Making, Project Management Information Systems (PMIS), Data Representation.
- OUTPUTS:** Updates (PM Plan, Project Documents, and OPAs), Change Requests, Work Performance Information.



# Pmp Exam Quick Reference Guide

**Puja Mehta**



## **Pmp Exam Quick Reference Guide:**

The book delves into Pmp Exam Quick Reference Guide. Pmp Exam Quick Reference Guide is a vital topic that must be grasped by everyone, ranging from students and scholars to the general public. This book will furnish comprehensive and in-depth insights into Pmp Exam Quick Reference Guide, encompassing both the fundamentals and more intricate discussions.

1. The book is structured into several chapters, namely:
    - Chapter 1: Introduction to Pmp Exam Quick Reference Guide
    - Chapter 2: Essential Elements of Pmp Exam Quick Reference Guide
    - Chapter 3: Pmp Exam Quick Reference Guide in Everyday Life
    - Chapter 4: Pmp Exam Quick Reference Guide in Specific Contexts
    - Chapter 5: Conclusion
  2. In chapter 1, the author will provide an overview of Pmp Exam Quick Reference Guide. This chapter will explore what Pmp Exam Quick Reference Guide is, why Pmp Exam Quick Reference Guide is vital, and how to effectively learn about Pmp Exam Quick Reference Guide.
  3. In chapter 2, the author will delve into the foundational concepts of Pmp Exam Quick Reference Guide. This chapter will elucidate the essential principles that need to be understood to grasp Pmp Exam Quick Reference Guide in its entirety.
  4. In chapter 3, this book will examine the practical applications of Pmp Exam Quick Reference Guide in daily life. This chapter will showcase real-world examples of how Pmp Exam Quick Reference Guide can be effectively utilized in everyday scenarios.
  5. In chapter 4, this book will scrutinize the relevance of Pmp Exam Quick Reference Guide in specific contexts. This chapter will explore how Pmp Exam Quick Reference Guide is applied in specialized fields, such as education, business, and technology.
  6. In chapter 5, this book will draw a conclusion about Pmp Exam Quick Reference Guide. The final chapter will summarize the key points that have been discussed throughout the book.
- The book is crafted in an easy-to-understand language and is complemented by engaging illustrations. This book is highly recommended for anyone seeking to gain a comprehensive understanding of Pmp Exam Quick Reference Guide.

[https://socketapi.adit.com/About/browse/index.jsp/the\\_heart\\_is\\_a\\_lonely\\_hunter\\_carson\\_mccullers.pdf](https://socketapi.adit.com/About/browse/index.jsp/the_heart_is_a_lonely_hunter_carson_mccullers.pdf)

## **Table of Contents Pmp Exam Quick Reference Guide**

1. Understanding the eBook Pmp Exam Quick Reference Guide
  - The Rise of Digital Reading Pmp Exam Quick Reference Guide
  - Advantages of eBooks Over Traditional Books
2. Identifying Pmp Exam Quick Reference Guide
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Pmp Exam Quick Reference Guide
  - User-Friendly Interface
4. Exploring eBook Recommendations from Pmp Exam Quick Reference Guide
  - Personalized Recommendations
  - Pmp Exam Quick Reference Guide User Reviews and Ratings
  - Pmp Exam Quick Reference Guide and Bestseller Lists
5. Accessing Pmp Exam Quick Reference Guide Free and Paid eBooks
  - Pmp Exam Quick Reference Guide Public Domain eBooks
  - Pmp Exam Quick Reference Guide eBook Subscription Services
  - Pmp Exam Quick Reference Guide Budget-Friendly Options
6. Navigating Pmp Exam Quick Reference Guide eBook Formats
  - ePub, PDF, MOBI, and More
  - Pmp Exam Quick Reference Guide Compatibility with Devices
  - Pmp Exam Quick Reference Guide Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Pmp Exam Quick Reference Guide
  - Highlighting and Note-Taking Pmp Exam Quick Reference Guide
  - Interactive Elements Pmp Exam Quick Reference Guide
8. Staying Engaged with Pmp Exam Quick Reference Guide

- Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Pmp Exam Quick Reference Guide
9. Balancing eBooks and Physical Books Pmp Exam Quick Reference Guide
- Benefits of a Digital Library
  - Creating a Diverse Reading Collection Pmp Exam Quick Reference Guide
10. Overcoming Reading Challenges
- Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Pmp Exam Quick Reference Guide
- Setting Reading Goals Pmp Exam Quick Reference Guide
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Pmp Exam Quick Reference Guide
- Fact-Checking eBook Content of Pmp Exam Quick Reference Guide
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning
- Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
  - Interactive and Gamified eBooks

### **Pmp Exam Quick Reference Guide Introduction**

In today's digital age, the availability of Pmp Exam Quick Reference Guide books and manuals for download has revolutionized the way we access information. Gone are the days of physically flipping through pages and carrying heavy textbooks or manuals. With just a few clicks, we can now access a wealth of knowledge from the comfort of our own homes or on the go. This article will explore the advantages of Pmp Exam Quick Reference Guide books and manuals for download, along with some popular platforms that offer these resources. One of the significant advantages of Pmp Exam Quick Reference Guide books and manuals for download is the cost-saving aspect. Traditional books and manuals can be costly,

especially if you need to purchase several of them for educational or professional purposes. By accessing Pmp Exam Quick Reference Guide versions, you eliminate the need to spend money on physical copies. This not only saves you money but also reduces the environmental impact associated with book production and transportation. Furthermore, Pmp Exam Quick Reference Guide books and manuals for download are incredibly convenient. With just a computer or smartphone and an internet connection, you can access a vast library of resources on any subject imaginable. Whether you're a student looking for textbooks, a professional seeking industry-specific manuals, or someone interested in self-improvement, these digital resources provide an efficient and accessible means of acquiring knowledge. Moreover, PDF books and manuals offer a range of benefits compared to other digital formats. PDF files are designed to retain their formatting regardless of the device used to open them. This ensures that the content appears exactly as intended by the author, with no loss of formatting or missing graphics. Additionally, PDF files can be easily annotated, bookmarked, and searched for specific terms, making them highly practical for studying or referencing. When it comes to accessing Pmp Exam Quick Reference Guide books and manuals, several platforms offer an extensive collection of resources. One such platform is Project Gutenberg, a nonprofit organization that provides over 60,000 free eBooks. These books are primarily in the public domain, meaning they can be freely distributed and downloaded. Project Gutenberg offers a wide range of classic literature, making it an excellent resource for literature enthusiasts. Another popular platform for Pmp Exam Quick Reference Guide books and manuals is Open Library. Open Library is an initiative of the Internet Archive, a non-profit organization dedicated to digitizing cultural artifacts and making them accessible to the public. Open Library hosts millions of books, including both public domain works and contemporary titles. It also allows users to borrow digital copies of certain books for a limited period, similar to a library lending system. Additionally, many universities and educational institutions have their own digital libraries that provide free access to PDF books and manuals. These libraries often offer academic texts, research papers, and technical manuals, making them invaluable resources for students and researchers. Some notable examples include MIT OpenCourseWare, which offers free access to course materials from the Massachusetts Institute of Technology, and the Digital Public Library of America, which provides a vast collection of digitized books and historical documents. In conclusion, Pmp Exam Quick Reference Guide books and manuals for download have transformed the way we access information. They provide a cost-effective and convenient means of acquiring knowledge, offering the ability to access a vast library of resources at our fingertips. With platforms like Project Gutenberg, Open Library, and various digital libraries offered by educational institutions, we have access to an ever-expanding collection of books and manuals. Whether for educational, professional, or personal purposes, these digital resources serve as valuable tools for continuous learning and self-improvement. So why not take advantage of the vast world of Pmp Exam Quick Reference Guide books and manuals for download and embark on your journey of knowledge?

### FAQs About Pmp Exam Quick Reference Guide Books

1. Where can I buy Pmp Exam Quick Reference Guide books? Bookstores: Physical bookstores like Barnes & Noble, Waterstones, and independent local stores. Online Retailers: Amazon, Book Depository, and various online bookstores offer a wide range of books in physical and digital formats.
2. What are the different book formats available? Hardcover: Sturdy and durable, usually more expensive. Paperback: Cheaper, lighter, and more portable than hardcovers. E-books: Digital books available for e-readers like Kindle or software like Apple Books, Kindle, and Google Play Books.
3. How do I choose a Pmp Exam Quick Reference Guide book to read? Genres: Consider the genre you enjoy (fiction, non-fiction, mystery, sci-fi, etc.). Recommendations: Ask friends, join book clubs, or explore online reviews and recommendations. Author: If you like a particular author, you might enjoy more of their work.
4. How do I take care of Pmp Exam Quick Reference Guide books? Storage: Keep them away from direct sunlight and in a dry environment. Handling: Avoid folding pages, use bookmarks, and handle them with clean hands. Cleaning: Gently dust the covers and pages occasionally.
5. Can I borrow books without buying them? Public Libraries: Local libraries offer a wide range of books for borrowing. Book Swaps: Community book exchanges or online platforms where people exchange books.
6. How can I track my reading progress or manage my book collection? Book Tracking Apps: Goodreads, LibraryThing, and Book Catalogue are popular apps for tracking your reading progress and managing book collections. Spreadsheets: You can create your own spreadsheet to track books read, ratings, and other details.
7. What are Pmp Exam Quick Reference Guide audiobooks, and where can I find them? Audiobooks: Audio recordings of books, perfect for listening while commuting or multitasking. Platforms: Audible, LibriVox, and Google Play Books offer a wide selection of audiobooks.
8. How do I support authors or the book industry? Buy Books: Purchase books from authors or independent bookstores. Reviews: Leave reviews on platforms like Goodreads or Amazon. Promotion: Share your favorite books on social media or recommend them to friends.
9. Are there book clubs or reading communities I can join? Local Clubs: Check for local book clubs in libraries or community centers. Online Communities: Platforms like Goodreads have virtual book clubs and discussion groups.
10. Can I read Pmp Exam Quick Reference Guide books for free? Public Domain Books: Many classic books are available for free as they're in the public domain. Free E-books: Some websites offer free e-books legally, like Project Gutenberg or Open Library.

**Find Pmp Exam Quick Reference Guide :**

the heart is a lonely hunter carson mccullers

~~the dramatic writers companion tools to develop characters cause scenes and build stories chicago guides to writing editing and publishing~~

the great stagnation how america ate all low hanging fruit of modern history got sick and will eventually feel better tyler cowen

the canterville ghost by oscar wilde in hindi pdf

the missing person lab answers

**the maze of games pdf**

*the camera never lies*

**the immobile empire**

**the hacker playbook practical guide to penetration testing**

**the global family office report 2017 the global family**

~~the impact of strategic human resource management on~~

**the collaborator mirza waheed**

**the help vegetarian nutrition guide by kayla itsines**

~~the elements of typographic style version 4 0 20th anniversary edition 4th edition~~

**the murder castle of hh holmes expanded edition full length newly edited an annotated scrapbook of pictures**

**diagrams eyewitness accounts legal records and more from mysterious chicago**

**Pmp Exam Quick Reference Guide :**

Live Your Dreams: Brown, Les Here is Les Brown's personal formula for success and happiness -- positively charged thoughts, guidance, examples, plus an Action Planner to help you focus ... Volunteer Opportunities | Empower Women and Girls LiveYourDream.org is a movement fiercely dedicated to ensuring every woman and girl has the opportunity to reach her full potential, be free from violence, ... Live Your Dreams Devotional Live Your Dreams Devotional. \$20.00. This 90 day dreams and goals devotional is written for the goal-getter and visionary - words of inspiration, direction, and ... Live Your Dreams by Les Brown Here is Les Brown's personal formula for success and happiness -- positively charged thoughts, guidance, examples, plus an Action Planner to help you focus ... Live Your Dream Awards No information is available for this page. Live Your Dreams: Say "Yes" To Life Live Your Dreams is a motivation classic for all ages to take the first step for the

future you deserve and want. Purchase this book today ... Live Your Dreams - Les Brown The book summarizes the methods, strategies and goals that are the heart of the Les Brown formula for greater success and happiness. You'll find inside you the ... Deutsch Aktuell: Level 1 - 1st Edition - Solutions and Answers Our resource for Deutsch Aktuell: Level 1 includes answers to chapter exercises, as well as detailed information to walk you through the process step by step. Deutsch Aktuell Answer Keys - c124 Answer Keys for Chapter Review Pages "Rückblick". Deutsch Aktuell 1. Deutsch Aktuell 2. Kapitel 1 · Kapitel 2 · Kapitel 3 · Kapitel 4 · Kapitel 5 · Kapitel 6 ... Deutsch Aktuell 1 Answer Key - PDFfiller Fill Deutsch Aktuell 1 Answer Key, Edit online. Sign, fax and printable from PC, iPad, tablet or mobile with pdfFiller  Instantly. Try Now! Get Deutsch Aktuell 1 Answer Key - US Legal Forms Complete Deutsch Aktuell 1 Answer Key online with US Legal Forms. Easily fill out PDF blank, edit, and sign them. Save or instantly send your ready ... Deutsch Aktuell 1 Workbook Answer Key Pdf - PDFfiller Fill Deutsch Aktuell 1 Workbook Answer Key Pdf, Edit online. Sign, fax and printable from PC, iPad, tablet or mobile with pdfFiller  Instantly. Try Now! Deutsch Aktuell Tests with Answer Key - Amazon Deutsch Aktuell Tests with Answer Key [Wolfgang S Kraft] on Amazon.com. \*FREE ... January 1, 2004. ISBN-10. 0821925466. ISBN-13. 978-0821925461. See all details ... Deutsch Aktuell 1 - 7th Edition - Solutions and Answers - Quizlet Find step-by-step solutions and answers to Deutsch Aktuell 1 - 9780821980767, as well as thousands of textbooks so you can move forward with confidence. Deutsch Aktuell 1 Workbook Answer Key Form - SignNow Deutsch Aktuell 1 Workbook Answer Key Kapitel 4. Check out how easy it is to complete and eSign documents online using fillable templates and a powerful ... Deutsch Aktuell 1 Test Booklet with Answer Key - Goodreads Read reviews from the world's largest community for readers. Test Booklet with Answer Key 2014 Edition. Marketing Final Exam - McGraw-Hill Connect Flashcards Study with Quizlet and memorize flashcards containing terms like Starbucks integrates its activities to connect with customers at each contact point to move ... McGraw Hill Marketing 1, 2, and 3 Flashcards McGraw Hill Marketing 10th edition chapters 1, 2, and 3 Learn with flashcards, games, and more — for free. Chapter 10 Marketing Quiz McGraw Hill answers 1-20 Chapter 13 Marketing Quiz McGraw Hill 1-20 answers Chapter 8 Marketing Quiz McGraw Hill, Principles ... - YouTube Marketing Exam 1 - Name: Date: MARKETING - TEST ... View Test prep - Marketing Exam 1 from MK 351 at Park University. Name: Date: MARKETING - TEST #1 Chapters 1-9 Total points 100 Short Answer: Please ... sample McGraw hill questions and answers - 1. Marketing ... sample McGraw hill questions and answers marketing achieves company goals meeting and exceeding customer needs better than the competition and, in turn, Answers to Quizzes, Tests, and Final Exam | McGraw-Hill ... Detailed illustrations, practical examples, and hundreds of test questions make it easy to learn the material quickly. This fully revised resource starts with ... Solved Exams - BA153.1233.F2 Connect The Marketing Oct 27, 2020 — You'll get a detailed solution from a subject matter expert that helps you learn core concepts. See Answer ... Connect | McGraw Hill Test Builder Guide Test Builder User Guide. Explore how to build a customized exam using McGraw Hill's Test Builder. Exams can be exported in

multiple online and printable formats ...