

Business Process Reengineering

BPR is the fundamental rethinking and radical redesign of business processes enabled by information technology to achieve dramatic improvements in business performance.



Four Important Rules for BPR Projects

1. Determine strategy before redesigning.
2. Redesign each primary process.
3. Optimize the use of information technology.
4. Organizational structure and governance models must be compatible with the primary process.

4. PROCESS DEPLOYMENT

Involves implementing the process improvement plan, obtaining customer feedback on the results, revising the plan as appropriate, and rolling out the solution across the organization.

- 4.1 Implement process improvement plan
- 4.2 Measure results
- 4.3 Obtain customer feedback on process performance
- 4.4 Do it all over again

3. PROCESS REDESIGN

Uses the data collected in Process Diagnosis to evaluate and develop plans to improve processes.

- 3.1 Benchmark the process
- 3.2 Develop solutions to close gaps
- 3.3 Get buy-in
- 3.4 Develop improvement plans

1. ORGANIZE FOR BPR

Involves creating business process map, identify areas for re-engineering, establish process ownership and initiate projects.

- 1.1 Create business process map
- 1.2 Prioritize areas for improvement
- 1.3 Establish process ownership
- 1.4 Form BPR team
- 1.5 Initiate project

2. PROCESS DIAGNOSIS

Involves determining requirements, mapping the processes, collecting process performance data, and rating processes based on these data.

- 2.1 Determine customer requirements
- 2.2 Determine and document current process
- 2.3 Rate the process

Business Process Reengineering Methodology

RD Boyd



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