

Civil Service Competency Framework



About this framework

We are introducing a new competency framework to support the Civil Service Reform Plan and the new performance management system. The competency framework sets out how we want people in the Civil Service to work. It puts the Civil Service values of honesty, integrity, impartiality and objectivity at the heart of everything we do and it aligns to the three high level leadership behaviours that every civil servant needs to model: Set Direction, Engage People and Deliver Results. Civil servants work in a huge range of jobs across the country and overseas but one thing we have in common is that we are here to support the elected Government, providing advice to help shape its policies and ensuring seamless and practical implementation in line with those policies.

Competencies are the skills, knowledge and behaviours that lead to successful performance. The framework outlines 10 competencies, which are grouped into 3 clusters as set out above. For each competency there is a description of what it means in practice and some examples of effective and ineffective behaviours at all levels. The competencies are intended to be discrete and cumulative, with each level building on the levels below i.e. a person demonstrating a competency at level 3 should be demonstrating levels 1 and 2 as a matter of course. These indicators of behaviour are not designed to be comprehensive, but provide a clear sense of and greater understanding and consistency about what is expected from individuals in the Civil Service.

What does it mean for me?

The framework will be used for recruitment, performance management and development discussions and for decisions about progression. Some Departments introduced it in April 2012 with the rest of Government doing so from April 2013. In these new arrangements your business objectives will set out "what" you need to achieve over the year and this competency framework will set out "how" you need to work to achieve those objectives.

Most of you will need to focus on a number of competencies, usually around six, identified with your manager as being essential to your role. You are encouraged to discuss the framework with your line manager to identify the competencies that apply most to your job role.

This framework has been developed in partnership with Civil Service professions. If you work as part of a profession with a separate framework this will complement your professional framework and should be used alongside it.

Civil Service Competencies Answers

Padhraic Smyth



Civil Service Competencies Answers:

Civil Service Competencies Answers Book Review: Unveiling the Magic of Language

In an electronic digital era where connections and knowledge reign supreme, the enchanting power of language has become more apparent than ever. Its capability to stir emotions, provoke thought, and instigate transformation is actually remarkable. This extraordinary book, aptly titled "**Civil Service Competencies Answers**," written by a highly acclaimed author, immerses readers in a captivating exploration of the significance of language and its profound impact on our existence. Throughout this critique, we will delve to the book's central themes, evaluate its unique writing style, and assess its overall influence on its readership.

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Table of Contents Civil Service Competencies Answers

1. Understanding the eBook Civil Service Competencies Answers
 - The Rise of Digital Reading Civil Service Competencies Answers
 - Advantages of eBooks Over Traditional Books
2. Identifying Civil Service Competencies Answers
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an eBook Platform
 - User-Friendly Interface
4. Exploring eBook Recommendations from Civil Service Competencies Answers
 - Personalized Recommendations
 - Civil Service Competencies Answers User Reviews and Ratings
 - Civil Service Competencies Answers and Bestseller Lists

5. Accessing Civil Service Competencies Answers Free and Paid eBooks
 - Civil Service Competencies Answers Public Domain eBooks
 - Civil Service Competencies Answers eBook Subscription Services
 - Civil Service Competencies Answers Budget-Friendly Options
6. Navigating Civil Service Competencies Answers eBook Formats
 - ePub, PDF, MOBI, and More
 - Civil Service Competencies Answers Compatibility with Devices
 - Civil Service Competencies Answers Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Civil Service Competencies Answers
 - Highlighting and Note-Taking Civil Service Competencies Answers
 - Interactive Elements Civil Service Competencies Answers
8. Staying Engaged with Civil Service Competencies Answers
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Civil Service Competencies Answers
9. Balancing eBooks and Physical Books Civil Service Competencies Answers
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Civil Service Competencies Answers
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Civil Service Competencies Answers
 - Setting Reading Goals Civil Service Competencies Answers
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Civil Service Competencies Answers
 - Fact-Checking eBook Content of Civil Service Competencies Answers
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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