

## California Pizza Kitchen

**Susan Collyns and Her Decisions: What is the background at CPK during the time period reflected in this case? What decisions does Susan Collyns face? What do you recommend?**

In the year 2007 industries were suffering from the effect of an economic downturn. This affected the performance of the industry as a result of rising costs of living reflected in the costs of commodities, labor cost and energy cost; this had a major impact on the performance of the restaurant industry. Although this was the case in the industry, California Pizza Kitchen had just announced quarterly profits of over \$6 million. .

In this period the price shares of the company had declined by a 10% to a very low price of \$22.10. With this information at hand, Susan Collyns was faced with the decision of repurchasing some of the companies share and take advantage of this opportunity. The challenge however is that the company had little in terms of excess cash and the only option available was debt financing.

Given this challenge, I would recommend for the management to take advantage of this opportunity and repurchase the company's share. If they had to use debt financing, they should go ahead and do it because they would be able to repay in given the track record of the company in the past. The company would also benefit from the move since it would bring all the benefits *(which come as a result of having a consolidated company)*

**Value of CPK:** The value of CPK depends on the total size of the profits and how the profits are divided up. Do you think CPK will be "just fine" based on the information in the case?

Based on the information in the case, CPK has recorded an over \$6 million in quarterly profits in the face of the difficulties they are facing. Compared to their competitors, the company has been able to stay afloat and even record in the face of economic difficulties. Going with these statistics, it is not difficult to conclude that California Pizza Kitchen will do just fine. The company has a clear demonstrated a strong power always having a way to stay afloat and keep operating even as their competitors struggle, has the confidence that the company will make it and be okay.

Apart from the direct sales which the company makes, it also earns from royalties from the franchise and royalties through other partnerships the company has made to sell its products such as the grocery store. Therefore even when there are challenges, the company is able to add its revenue earned and profits from all these sources the company is able to be just fine.

# California Pizza Kitchen Case Study Solution

**Xin Gong**



## California Pizza Kitchen Case Study Solution:

**E-Book Business Driven Technology** BALTZAN,2017-01-16 E Book Business Driven Technology **Lodging, Restaurant and Tourism Index** ,1995 F & S Index United States Annual ,2007 **Adweek** ,2004 *Five Steps of Outcome-Based Planning & Evaluation for Youth Services* Melissa Gross,Cindy Mediavilla, Virginia A. Walter,2022-07-22 Outcome based planning and evaluation OBPE with its straightforward approach built on a flexible framework is the perfect model to enable youth services professionals to deliver effective services regardless of uncertainties An outcome based approach can help youth services stay grounded in producing desired outcomes with and for youth through responsive programs services and processes that can adapt to changing conditions Clarifying the relationship between planning program development and evaluation the five simple steps outlined in this book will help youth services staff conduct solid community assessments and integrate OBPE into their work Inside its pages you will learn a short history of OBPE and its evolution why it is crucially important to involve youth in all stages of program development with guidance on navigating challenges how to think about planning as the need to react quickly whether due to natural or human made disasters changing demographics or economic swings the five steps of OBPE from gathering information about your community and determining the outcomes that will serve your community to crafting accurate outcome statements developing an evaluation plan and maximizing the results of successful outcome based programs how to visualize the steps needed to successfully plan implement and evaluate an outcome based program using the template included in the book ways to share your data to let people know the library s important role in the community and additional useful tools to bolster your work including environmental scan forms and ideas for creating relevant family storytimes Children's Museums as a New Informal Learning Environment in China Xin Gong,2022-03-16 Based on solid theoretical and empirical analyses this book provides a first and fresh introduction to the recent development of children s museums in China along with their educational and social impacts as an informal learning environment for children families and society in general To understand the benefits of children s museums and in providing stimulating informal education to children the book looks into the origin and historical development of these institutions and how they have been influenced by informal learning theory museum education and early childhood education while providing case studies of children s museums in China and the learning that takes place in them This research analyses the process of informal learning and provides guidance on ways of elevating children s cognitive and noncognitive development in the informal space Different stakeholders of children s museums including parents and educators practitioners and designers researchers of informal education early childhood education and policy makers will benefit from the insights provided in this book Harvard Design Magazine ,2002 *Press Summary - Illinois Information Service* Illinois Information Service,1994 The New York Times Index ,2006 Food and Nutrition Information and Educational Materials Center catalog Food and Nutrition Information Center (U.S.),1976 *Catalog. Supplement - Food*

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