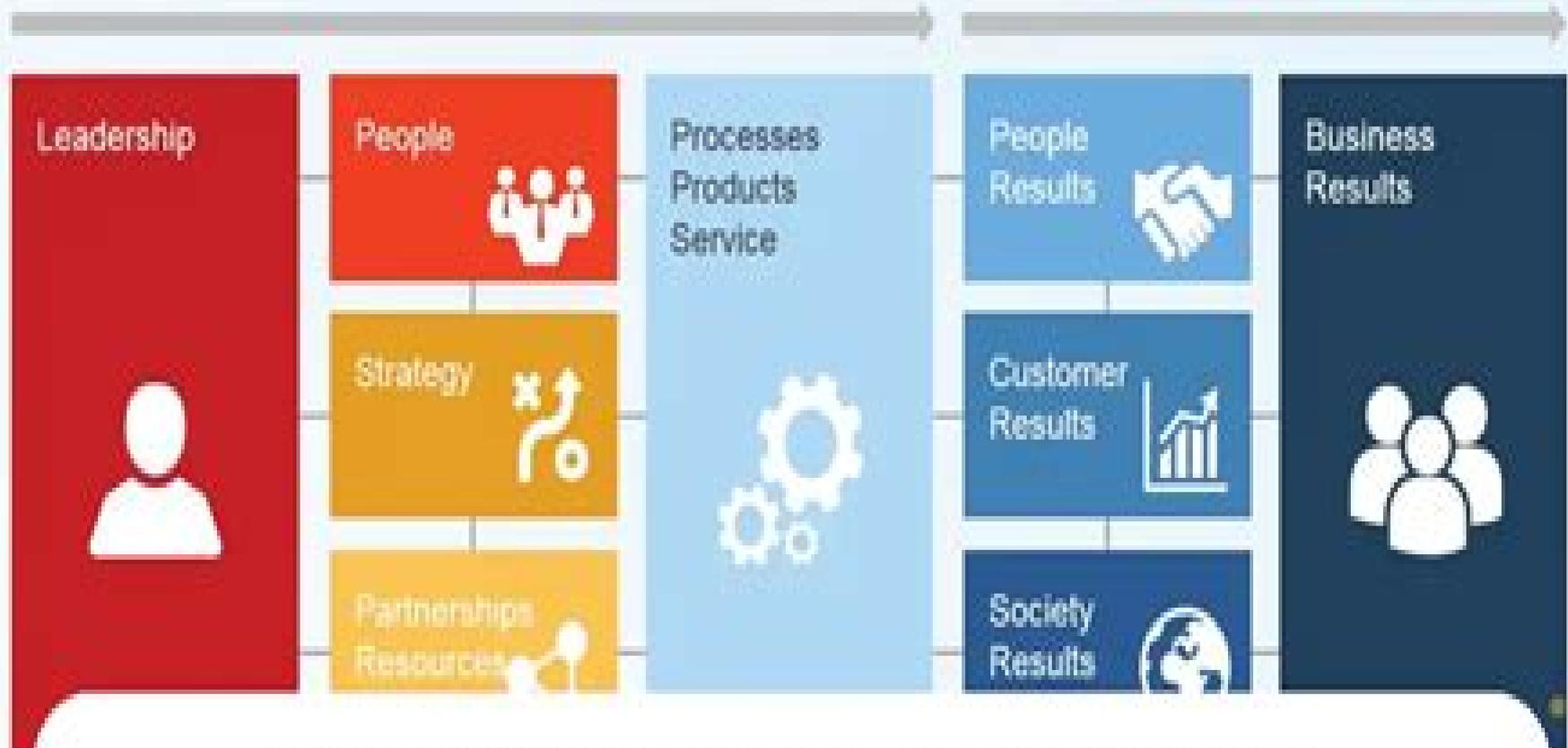


# Business Excellence Model (EFQM)



ENABLERS

RESULTS



**UNLOCKING SUCCESS WITH THE EFQM**  
**EXCELLENCE MODEL**

# Success Stories Efqm

**Michael Seilmaier**



## **Success Stories Efqm:**

*Total Stakeholding: Leading stakeholder networks to sustainable success* Jan Ruecker, 2012-04-26 Inhaltsangabe  
Introduction Background of the topic and reason for its choice Initiation for the project To introduce this work the author refers to the World Economic Forum Annual Meeting 2011 which took place in Davos from the 26th to 30th of January 2011 its agendas and reports The World Economic Forum 2011 At first view this meeting looks like a get together of several leaders from different backgrounds meaning leaders from different industries as well as political and religious leaders But the huge amount of attendees and their position in the world turns this get together into a platform to discuss strategies and solutions for the world's future economy and how to overcome the latest issues regarding the financial crisis The theme of this year's meeting was Shared norms for a new reality indicating that the world has reached a turning point where change is important to assure a sustainable future Abhisit Vejjajiva Prime Minister of Thailand for example states Governments and businesses should start revising their social contracts with their stakeholders in the light of the new realities of the post crisis world Furthermore his concern is that today's leaders are mostly just focused on the short term success due to the high pressure from their shareholders and thus work in their own borders without caring about the common good outside the borders in order to generate sustainable success This concern gets a higher emphasis by Indra Nooyi Chairman and CEO of PepsiCo who actually attacks today's businesspeople and wants to send them back to university because they just aim for short term profits rather than worrying about a sustainable future In addition it is about the future leadership role of China considering multi stakeholders to achieve win-win solutions Victor Chu First Eastern Investment Group leadership for people Christine Lagarde French Minister of Finance and finally an optimistic outlook for the future especially Europe and the request of change and more transparency by David Cameron Prime Minister of the United Kingdom At the end buzzwords like stakeholders sustainability partnership social responsibility growth balance and responsible leadership just to name a few can be found throughout all statements As a matter of course all these statements are in a broader context meaning global issues but can easily be transferred to normal businesses Reason for this project Sustainability has **Achieving Organizational Excellence** Flevy Lasrado, 2018-05-01 This book bridges two essential aspects of assessing and achieving business excellence in 21st century organizations The author argues that transnational companies face a twofold challenge managing global knowledge networks and multicultural project teams on the one hand and interacting and collaborating across boundaries using global communication technologies on the other The author also argues that this dual challenge calls for the creation of a business excellence program that fits and thrives within these multicultural environments In response he reviews corporate practices in quality management and business excellence frameworks that have been extensively used on a transnational scale to drive organizational performance The book approaches quality management as an element that is no longer a choice but has now become a necessity if companies want to compete in highly globalized environments *Global*

*Competitiveness* Ajitabh,2008 Global Competitiveness is a combination of concepts case studies and practical ways on how to achieve and enhance competitiveness in any organisation Achieving and enhancing competitiveness will lead companies to achieve high level of excellence The book attempts to answer the What who when and how of Excellence i e what is excellence who are considered as excellent companies when a company is prepared to use tools frameworks and models to achieve excellence how strategic competitiveness can be enhanced using one of the most widely used tools viz Benchmarking Business cases from across the globe of different industries have been used to demonstrate how companies have achieved competitiveness and thus enhanced their long term competitive advantage to become excellent companies The book has three parts viz concepts business cases and tool for competitiveness Competitiveness has been widely used in companies but the understanding of the concept is not consistent across industry and academia For instance there are many models and frameworks across the globe which generally companies use for evaluating and enhancing their competitiveness Companies often tend to get drifted into the ocean of various models and frameworks and on one fine day adopt a model or framework only to repent after few quarters or years as the case may be It follows what is called operation successful but patient died syndrome Although all are good the judgment of applying which model framework and when is very critical This book throws light on how to choose and not choose various models and frameworks which generally depends on the company s maturity level context and most importantly inherent culture of the company This book has been designed in a way that it will help a reader to first understand the concept of competitiveness get an idea of what companies have been doing across the globe to become competitive and then how it can use tools such as benchmarking and other models frameworks to build and enhance their own competitiveness It has been written in a very simple language so that it can be easily read and applied as also can serve as a direction for prompting future thought processes in companies in their journey towards excellence

**The Business Models Handbook** Paul Hague,2019-01-03 Enhance your business and marketing planning and overcome common challenges with this collection of the most valuable and reliable business frameworks and models Business frameworks sit at the heart of every successful business They add structure and clarity to business problems and can help practitioners overcome the everyday challenges they face The Business Models Handbook brings together the most helpful and widely used templates and frameworks into a single invaluable resource Each chapter focuses on an individual business framework giving an overview of 50 of the best known frameworks and how it will help an organization grow and be profitable Each supported by a real world case study these include ANSOFF matrix Price Quality Strategy model Stage Gate model Service Profit Chain and many more Authored by a leading global market researcher with a background working on over 3 000 different research projects The Business Models Handbook is an invaluable resource for any student or professional Online resources include lecture slides that align with each chapter

[Social and Political Implications of Data Mining: Knowledge Management in E-Government](#) Rahman, Hakikur,2009-02-28 This book focuses on the data mining and

knowledge management implications that lie within online government Provided by publisher Program Management Al Zeitoun,2023-10-10 Program Management Unique and adaptable approach to program management offering key insights needed for professionals and business leaders to drive strategic change Program Management links business purpose strategy program stakeholders benefits realization and transformative change making to provide a uniquely integrated view and use of program management offering practicing initiative leaders the skills and mindset shifts needed to effectively communicate and champion programs to stakeholders The text includes key insights into strategy execution excellence and designing risk based governance strategies that empower a learning culture within the PMO and across the business guidance that is customizable to the nature of strategic initiatives and change efforts at the individual and organizational level and customization that is driven by the emphasis on the potential use of programs and projects as learning labs for different levels of complexity organizational maturity and diverse business contexts Written by a highly qualified author with more than 30 years of experience in the field Program Management covers critical topics such as Origin of programs program management definitions and concepts the role of program manager vs project manager and the importance of value focus across the program life cycle How leaders need to be agile navigate political waters manage incredible complexity and align diverse stakeholders Envisioning a Program Roadmap that fits context and inspires commitment to continuously achieving value The culture for change making and the attributes for a healthy change culture including the future Power Skills Also addressing the value proposition of program professionals in the future Impact of digitalization and Artificial Intelligence AI on the future of programs Creating the value driven way of working and developing the value mindset coupled with the role of benefits management in programs and projects The PMO as the learning engine for the enterprise and the changing role of the program offices Becoming a Change Scientist the maturing of value and strategic metrics in programs and how to achieve the right metrics design and mix For program and project managers practitioners PMO leaders students in project and program management courses and those studying for project and program management certifications Program Management is an essential mindset skillset and toolset for executing a strategic plan and providing synergy consistency in managing change and a greater focus on achieving what matters to customers and stakeholders **Management**

**Education for Global Leadership** Baporikar, Neeta,2016-10-25 An individual s success as a manager is largely dependent on the effectiveness of the training and education they received However as new technologies and management techniques emerge within the field it becomes necessary to evaluate ways to optimize management education programs Management Education for Global Leadership examines the complexities and challenges present in improvising the learning process in education programs Highlighting real life experiences theoretical concepts and practical applications within the field as well as the role of information technologies in management education and training programs this publication is a critical reference for scholars practitioners policy makers students politicians and managers *Best Practices in Total Quality*

Christoph Hagedorn,1995      **Benchmarking for Best Practices** Christopher E. Bogan,Michael J. English,1994 Packed with dramatic case studies this step by step guide shows managers how to adopt the seminal benchmarking techniques revolutionizing quality at companies like Federal Express AT T and other industry leaders Features timesaving tips evaluation charts graphs ethics and antitrust guidelines 50 illus      **World Class Supply Management** David N. Burt,Stephen L. Starling,2003 This work presents a practical framework for students to apply the way that firms manage the enterprise wide functions of purchasing and supply in today s business environment      **Annual Report and Accounts** Great Britain. Ordnance Survey,2002      **Index to Theses with Abstracts Accepted for Higher Degrees by the Universities of Great Britain and Ireland and the Council for National Academic Awards** ,2008      EFQM Excellence Model European foundation for quality management,      The EFQM Model European Foundation for Quality Management,2021      Harvard Business Review ,2003      **Management and Organisational Behaviour** Laurie J. Mullins,2002 Presenting a managerial approach to the study of organizational behaviour with an emphasis on improving working performance through a better understanding of human resources this book contains summaries review questions and assignments      *Radarise your business for success ; [EFQM model 2010] : [Radar. Integrated sustainable excellence and performance management]* ,2010      *The EFQM excellence model for Assessing Organizational Performance* Chris Hakes,2007-07-05 The EFQM Excellence Model was introduced at the beginning of 1992 as the framework for assessing organizations for the annual European Excellence Award It is now the most widely used organizational assessment framework in Europe Most users have no intention of applying to win awards they use the framework and analysis techniques within the model as diagnostic tools that will help them to assess the health of their organization identify its strengths and areas for improvement and periodically measure progress identify and share good management practices both internally and externally anticipate and target their desired results in tangible measurable ways Whether you are a newcomer to the Excellence Model or an experienced user whose techniques of performance assessment maybe rigorous but have possibly evolved to become overly complex this Management Guide provides you with practical techniques to undertake timely and effective assessments It explains the history basis and evolution of the EFQM Excellence Model the nature of EFQM and its networks today and most importantly provides step by step guidance together with a series of analysis pro formas to enable readers to facilitate an assessment of an organization against each of the 32 elements criterion parts of the EFQM Excellence Model      **EFQM Excellence Model** European foundation for quality management,2003      *Measuring Business Excellence* Gopal K. Kanji,2012-10-12 Business Excellence and Total Quality Management TQM models provide a means of measuring the satisfaction of customers employees and shareholders simultaneously A number of such models currently exist but the author argues none of these address all dimensions of TQM This book introduces the principles of TQM and establishes their use in measuring Business Excellence in an organisational environment It comparatively evaluates

various TQM and Business Excellence models and discusses the complexities of measuring success Presenting important innovative work by one of the most eminent scholars in the field this book is essential reading for both academics and professionals working in quality management

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