

FIRE AND FURY

THE AMERICAN CIVIL WAR IN MINIATURE



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Fort Worth (Tex.). Fire Department

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Friendly Fire Scott A. Snook,2011-09-19 On April 14 1994 two U S Air Force F 15 fighters accidentally shot down two U S Army Black Hawk Helicopters over Northern Iraq killing all twenty six peacekeepers onboard In response to this disaster the complete array of military and civilian investigative and judicial procedures ran their course After almost two years of investigation with virtually unlimited resources no culprit emerged no bad guy showed himself no smoking gun was found This book attempts to make sense of this tragedy a tragedy that on its surface makes no sense at all With almost twenty years in uniform and a Ph D in organizational behavior Lieutenant Colonel Snook writes from a unique perspective A victim of friendly fire himself he develops individual group organizational and cross level accounts of the accident and applies a rigorous analysis based on behavioral science theory to account for critical links in the causal chain of events By explaining separate pieces of the puzzle and analyzing each at a different level the author removes much of the mystery surrounding the shutdown Based on a grounded theory analysis Snook offers a dynamic cross level mechanism he calls practical drift the slow steady uncoupling of practice from written procedure to complete his explanation His conclusion is disturbing This accident happened because or perhaps in spite of everyone behaving just the way we would expect them to behave just the way theory would predict The shutdown was a normal accident in a highly reliable organization The Gamer ,1981

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Fire Department Rules and Regulations, City of Fort Worth, Texas Fort Worth (Tex.). Fire Department,1963 The Rules and Articles of the Wiscasset Fire Society Wiscasset Fire Society (Me.),1897 **Official List and Rules for the Fire Department** New Orleans (La.). Fire Department,1896 **West Virginia State Fire Code** West Virginia. State Fire

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Marshal,1984 **Manual Containing the Ordinance and Rules Governing the West Allis Fire Department** West Allis
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