

The
Rational
Project
Manager

**A THINKING TEAM'S GUIDE
TO GETTING WORK DONE**

Andrew Longman
Jim Mullins
Kepner-Tregoe, Inc.

The Rational Project Manager Book Beyond

Greg Horine



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The Rational Project Manager A. Longman, Jim Mullins, 2015-07-10 This comprehensive exploration of the project management process presents the tools steps and processes of project management and uncovers the critical thinking the why vital to project management excellence Incorporating Kepner Tregoe s renowned and effective problem solving and decision making processes the book guides you through the core activities of project management planning solving problems making decisions and assessing risk It positions projects within an organization s performance environment an understanding of which is essential for effective team performance and alignment Offering a combination of overarching insights into organizational dynamics as well as specific processes and practices for effective management this is a resource no project leader and no project team member should be without

The Project Manager Norman Sanders, 2012-12 This book is the essential bedside companion for everyone involved in the challenging sometimes frustrating sometimes rewarding but always surprising world of project management Sir Antony Jay Projects form the backbone of most companies During the life of a project much can go wrong and budgets exceeded but little is written about project life There is no science to project management Experience and learning from mistakes are fundamental prerequisites This book covers the entire spectrum of project management activity from the solid numerical foundation upon which planning is based to management being a popularity contest to the corporate pinnacle where all the credit is taken Written by Norman Sanders a project manager with decades of experience and in this book he clearly explains what problems you can expect and makes sure you will be attacking the right ones This is a How to Think About It and not a Do it My Way book And brought to life with illustrations by Einar Engebretsen

Real World Project Management Richard Perrin, 2008-03-31 If you re a project manager you need this guide to fill in the gaps in the PM canon The Project Management Institute s Body of Knowledge fails to fully explain certain PM tools and how they work among other failures Real World Project Management fills in those major gaps with irreverence wit and wisdom For any kind of project you re managing this book presents the high quality tools and tactics you need to succeed

[Managing Projects in the Real World](#) Melanie McBride, 2014-02-28 Managing Projects in the Real World provides clear and actionable advice to project managers for recognizing anticipating and overcoming challenges associated with the human component of leading others The mechanics of project management are rational and straightforward to learn The art of project management is irrational and complex to learn Project managers need to develop a repertoire of soft skills that are typically hard for them since they rose through the ranks to that position by virtue of superior reasoning skills But if a project manager cannot adjudicate the clash of personalities finesse the friction between assigned and preferred roles steer clear of hidden hazards and diplomatically resolve overlapping assertions of competing authority that project manager is in a world of trouble From the human perils of project management nobody is better qualified to rescue beleaguered project managers than Melanie McBride veteran PM and author of the Intel blog The Accidental Profession She sheds light on those

dark dusty places that fall between the cracks of theory and best practice out in the real world where irate colleagues unrealistic product launch dates and virtual meetings reign supreme and run amok In this book you ll find targeted discussions and specific techniques to empower you to meet the challenges that project managers face every day The book is structured into project phases to help any project manager on any kind of project jump right to the tried and true solution for the challenge at hand

Project Management JumpStart Kim Heldman,2018-09-10 An informative introduction for those considering a career in project management Project Management JumpStart offers a clear practical introduction to the complex world of project management with an entertaining approach based on real world application Fully revised to align with a Guide to the Project Management Body of Knowledge PMBOK Guide 6th edition this book provides an overview of the field followed by an exploration of current best practices The practical focus facilitates retention by directly linking critical concepts to your everyday work while the close adherence to PMBOK guidelines makes this book the perfect starting point for those considering certification to earn either PMP or CompTIA Project credentials Project management is a top five in demand skill in today s workplace and the demand has spread far beyond IT to encompass nearly every industry any organization that produces goods or services whether for profit or not has a vested interest in ensuring that projects are completed on time on budget and to the satisfaction of the client this is the heart of the project management function Let Kim Heldman bestselling author of PMP Study Guide and CompTIA Project Study Guide walk you through the basic principles and practices to help you build a strong foundation for further training Understand current project management methods and practices Explore project management from a practical perspective Delve into illustrative examples that clarify complex issues Test your understanding with challenging study questions Trillions of dollars are invested in various projects around the world each year and companies have learned that investing in qualified project management professionals pays off in every aspect of the operation If you re considering a career in project management Project Management JumpStart provides an excellent introduction to the field and clear direction for your next steps

The Project Manager Richard Newton,2005 In recent years there has been a steep rise in demand for good project managers Both textbooks and books aimed at the practitioner continually cover the same ground the ABCs of project management you might call it But anyone who has ever managed a project or overseen the management of a project in the real world knows that there is a significant difference between mastering the ABCs and mastering the practice of project management itself It s not that the formal methodologies don t work but rather that it s only half of the picture To go from good to great in project management you need to shift your focus back to the real basics of management In this illuminating book Richard Newton a successful project manager with twenty years experience shows you several ways you can elevate your game

A Survival Guide for Project Managers James Taylor,2006 Seeing a project through to completion involves not just technical knowledge of tools like Work Breakdown Schedule Gantt Charts and Network Analysis but also human skills such as the ability to communicate negotiate

listen and lead After all it s people who do most of the work on projects and people problems can derail even the most meticulously planned project Practical and user friendly A Survival Guide for Project Managers covers both the technical side and the human side Now in an affordable paperback edition the book has been revised to reflect the latest version of the PMBOK r Guide and includes new material on topics including Project Risk and the Project Management Office The book shows readers how to develop the interpersonal and business skills required of a project manager resolve conflicts and improve negotiation capabilities understand and apply the technical tools of project management establish project teams and more Packed with forms and other tools this is the ultimate resource for project managers

How To Be A Better Project Manager Young Trevor L,1998 Mastering Project Management James P. Lewis,1998-03-22 Tens of thousands of readers rely on James Lewis s classic Project Planning Scheduling allocating resources for improved scheduling applying systems thinking and using decision support tools in project management

The Project Manager's Desk Reference James P. Lewis,1999-12-08 Move step by step through proven solutions guaranteed to keep all your projects on track The Project Manager s Desk Reference Second Edition by James P Lewis gives you a template for managing projects of any size from start to finish a 16 step process for planning monitoring and controlling any project As you explore specific situations taken from today s fast moving business environment the author s easy to understand approach shows you how to confidently put together a project plan using Work Breakdown Structures PERT CPM and Gantt schedules You learn how to conduct risk analysis and assemble and manage a problem solving team to eliminate potential stumbling blocks and complete the project on time and within budget In the second edition of this hands on toolbox you get updated examples illustrations and figures checklists for every stage plus lists of associations and powerful websites

The Art of Project Management Scott Berkun,2005 In this book you ll learn from a veteran manager of software and web development how to plan manage and lead projects This personal account of hard lessons learned over a decade of work in the industry distills complex concepts and challenges into practical nuggets of useful advice Inspiring funny honest and compelling this is the book you and your team need to have within arms reach It will serve you well with your current work and on future projects to come Publisher

Mastering Project Management Strategy and Processes Randal Wilson,2015 Mastering Project Management Strategy and Processes gives managers powerful insights and tools for structuring and managing any project based on business strategy and how that project will be used Starting with project objectives it demonstrates how to establish processes that optimally group actions at each stage of the project lifecycle thereby maximizing the likelihood of success This book is part of a new series of six cutting edge project management guides for both working practitioners and students Like all books in this series it offers deep practical insight into the successful design management and control of complex modern projects Using real case studies and proven applications expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome Individually these books focus on realistic actionable solutions not theory

Together they provide comprehensive guidance for working project managers at all levels as well as indispensable knowledge for anyone pursuing professional certification or other accreditation in the field

A Project Manager's Book of Tools and Techniques Cynthia Snyder Dionisio, 2017-12-15 A practical guide for putting PMBOK concepts to work A Project Manager's Book of Tools and Techniques is an invaluable resource for students and working professionals alike Whether you are preparing for the PMP exam or just looking to optimize your project management skills this book provides detailed explanations for over 100 essential tools described in the Project Management Institute's A Guide to the Project Management Body of Knowledge PMBOK Guide Sixth Edition Going beyond theory and concept to real world practice these tools and techniques are the how of effective project management from planning to implementation to oversight and beyond all phases of the project are represented here to help you more effectively apply critical PMBOK concepts Comprehensive examples illustrate real world implementation and detailed discussion provides expert guidance for both new and experienced project management professionals Knowing what to do is much different from knowing how to do it even perfect understanding of the PMBOK Guide doesn't automatically translate into effective practice This book is designed to help you bridge that gap and expertly apply current project management standards Delve deeper into the practical tools described in the PMBOK Guide Sixth Edition Follow detailed examples that illustrate effective project management methods Master project management applications in preparation for the PMP exam Graduate from theory to practice with powerful tools and techniques for success Concepts are only valuable once they are applied and then they become a skill set that gets results The PMBOK Guide is the ultimate authority on project management concepts but translating those concepts into applicable skills requires a detailed understanding of the tools of the field A Project Manager's Book of Tools and Techniques is a practical manual for putting essential project management concepts into practice

A Sixth Sense for Project Management Tres Roeder, 2011-01-31 Tres Roeder lays out a system to help you succeed not only in your projects but in any interpersonal relationship that requires a change in behavior Tres Roeder's 90 percent project success rate stands well above industry averages In this book Mr Roeder lays out how he succeeds by using a balanced approach of technical project management skills business acumen and sixth sense people skills Sixth sense people skills are unlike any people skills guidance you have ever received Read this book and forever change the way to manage people and projects

The Complete Project Manager Randall Englund MBA, BSEE, NPDP, CBM, Alfonso Bucero CSE, MSc, PMP, 2012-04-01 The Complete Project Manager Integrating People Organizational and Technical Skills is the practical guide that addresses the soft project management skills that are so essential to successful project program and portfolio management Through a storytelling approach the authors explain the necessary skills and how to use them to create an environment that supports project success They demonstrate both the why and the how of creatively applying soft project management skills in the areas of leadership conflict resolution negotiations change management and more This guide has an accompanying workbook

The Complete Project Manager's Toolkit sold separately **Right-Brain Project Management** B. Michael Aucoin, 2007-05
Right Brain Project Management A Complementary Approach looks at contemporary project management from a fresh perspective exploring right brain approaches that are intuitive and capitalize on natural human thinking and activity Coupled with the logical and formal or left brain methodology associated with conventional project management facilitation of right brain functions offers a good range of techniques for project success Presenting extensive research and the experiences of project managers who use right brain approaches successfully this book sheds a unique and hopeful light on conquering the challenges of contemporary projects In this valuable resource you will Explore the current landscape of project management which highlights contemporary projects that are complex and aggressive Examine topics that address how people grow and develop patterns of thinking and attitudes that have a profound effect on the management of projects Consider what truly motivates people to get out of bed and right to their projects Evaluate the profound changes that take place on projects and how to navigate those changes Discover the seven principles of right brain project management founded on the powerful and rich processing capabilities of the right brain Learn how the successful project manager can become a whole brain project manager by enlisting resources from both the right and the left sides and how to further enhance project management by incorporating innovation and flexibility **Absolute Beginner's Guide to Project Management** Greg Horine, 2009-01-01
Expert project manager Horine reveals exactly what works and what doesn't for managing projects His new edition jumpstarts project management expertise even faster with all new insights on Microsoft Project challenging project situations and intriguing project management topics of the day **Proactive Project Management** Morten Fangel, 2018-05-23
One mindset is that the project management process itself should be lead You promote proactive project management by planning and evaluating relevant management initiatives and by adapting the level of effort and the tools for the project's degree of complexity The entire book can be considered as a method with tools for such planning and evaluating the project management Another mindset is that the project management is not only a task for the project managers The project owners the participants and other parties must also be proactively involved in the management process Such co management means that the analyses and plans created will become more relevant and have more impact on the project process The general tool for such an approach as presented in this book is to facilitate the management activities The entire book is a supplement to the existing literature on project management The new mindsets and methods promote the idea of being a more reflective project manager and thereby gaining even more benefit from knowledge obtained from other books and from personal experiences [The Project Manager's MBA](#) Dennis J. Cohen, Robert J. Graham, 2001-07-09
Project managers are no longer judged by the technical success of their projects alone They're also held accountable for their contributions to the company's financial goals Yet most project managers don't have the business knowledge necessary to make project based decisions that lead to bottom line success In this book Dennis Cohen and Robert Graham both former

university professors and experienced project management consultants provide the skills that until now could only be gained through a graduate degree and years of hands on experience Cohen and Graham walk project managers through basic business concepts such as value creation accounting and finance strategy and marketing They connect these concepts to the decisions project managers face every day And they make it easy to apply the resulting solutions on the job through a unique business systems calculator Readers can use the online calculator in conjunction with the book to understand how different project variables affect business outcomes to determine the overall impact of proposed project changes and to evaluate the economic results of many decisions they make Cohen and Graham's principles apply equally to projects in business non profit and government organizations And each one is illustrated through case studies drawn from a range of industries including pharmaceuticals the technology sector even the winemaking business Whether the mandate is to get new products to market improve the infrastructure or better serve customers and clients this book teaches project managers how to make day to day decisions from an upper management perspective And it provides a blueprint for planning and pitching potential projects that demonstrates a higher level of business savvy

Handbook of Project Management Colin Dobie, 2020-08-02 The practical approach that Colin Dobie prescribes is as applicable to the experienced project manager as it is anyone entering the field Ernest J Nielsen Brigham Young University USA A no nonsense approach to project management Essential reading for all project managers and project team members Peter Dechaineux Inaugural Chairman Australian Institute of Project Management Australia Excellent coverage of all the material required in easy to follow steps It places activities in logical context Essential reading for China's many project managers Professor Yuan Chairman Asia Pacific Federation of Project Management Colin Dobie has very comprehensively detailed out the intricacies needed to manage projects Well done Adesh Jain President PM Guru Inc and President IPMA Whether you are creating a new product or building a power station you need to know how to manage the myriad elements in a project to ensure it is completed on time on budget and to a high standard A Handbook of Project Management is a practical and comprehensive guide for project managers working on small and large projects in any field Colin Dobie systematically maps the four phases in the project lifecycle initiation planning implementation and finalisation He outlines the processes and techniques of the nine functions of project management and how they are applied during the project lifecycle He also explains what a project manager is expected to deliver and the roles of team leaders and team members Drawing on international standards and bodies of knowledge as well as Colin Dobie's extensive industry and training experience in several countries A Handbook of Project Management is an indispensable guide for anyone who wants to develop their skills in project management It is extensively illustrated with examples templates exercises and checklists making it a valuable resource for experienced project managers

Decoding **The Rational Project Manager Book Beyard**: Revealing the Captivating Potential of Verbal Expression

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