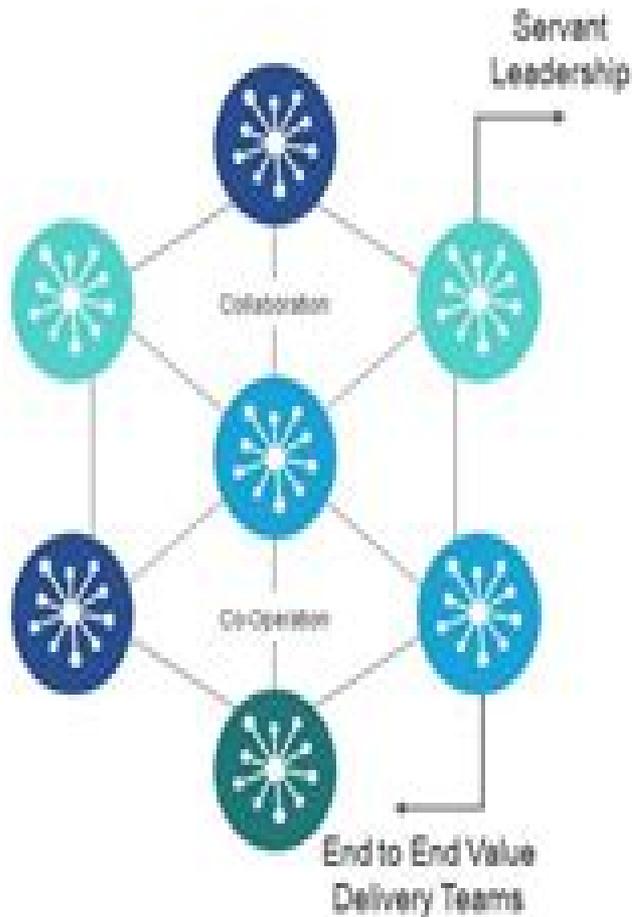


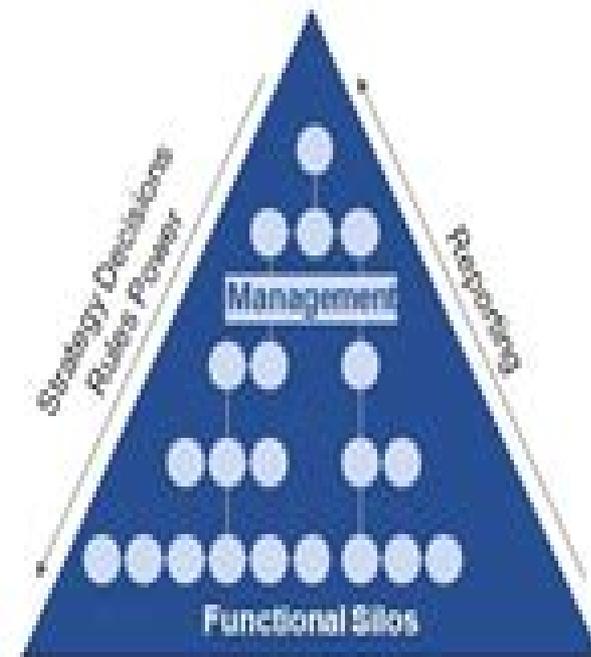
# Transformation into Agile Organizational Structure

This slide covers the traditional organizational structure and agile organization structure.

## Agile Organization



## Traditional Organization



# Agile It Organization Design For Digital Transformation

**Jeff Kavanaugh, Rafee Tarafdar**



## **Agile It Organization Design For Digital Transformation:**

**Agile IT Organization Design** Sriram Narayan, 2015-06-11 Design IT Organizations for Agility at Scale Aspiring digital businesses need overall IT agility not just development team agility In Agile IT Organization Design IT management consultant and ThoughtWorks veteran Sriram Narayan shows how to infuse agility throughout your organization Drawing on more than fifteen years experience working with enterprise clients in IT intensive industries he introduces an agile approach to Business IT Effectiveness that is as practical as it is valuable The author shows how structural political operational and cultural facets of organization design influence overall IT agility and how you can promote better collaboration across diverse functions from sales and marketing to product development and engineering to IT operations Through real examples he helps you evaluate and improve organization designs that enhance autonomy mastery and purpose the key ingredients for a highly motivated workforce You ll find close range coverage of team design accountability alignment project finance tooling metrics organizational norms communication and culture For each you ll gain a deeper understanding of where your organization stands and clear direction for making improvements Ready to optimize the performance of your IT organization or digital business Here are practical solutions for the long term and for right now Govern for value over predictability Organize for responsiveness not lowest cost Clarify accountability for outcomes and for decisions along the way Strengthen the alignment of autonomous teams Move beyond project teams to capability teams Break down tool induced silos Choose financial practices that are free of harmful side effects Create and retain great teams despite today s talent crunch Reform metrics to promote not prevent agility Evolve culture through improvements to structure practices and leadership and careful deliberate interventions

Organization Design, Change and Development Dr.P.Balasubramanian, 2025-12-11 Dr P Balasubramanian Professor Department of Management Adhiparasakthi Engineering College Melmaruvathur Tamil Nadu India **Research in Organizational Change and Development** Abraham B. (Rami) Shani, Debra A. Noumair, Danielle P. Zandee, David Coghlan, 2025-06-17 Volume 31 of Research in Organizational Change and Development addresses emerging issues challenges and opportunities while advancing new insights to practice and theoretical development Organizational Dynamics in India R. C. Tripathi, Anand Prakash, 2026-01-01 This book delves into the transformation of organizational design and management in India It emphasizes on the need for robustness sustainability profitability and agility It critically examines why many organizations in developing countries struggle to adapt to turbulent environments often driven by neo liberal values and systemic contradictions It highlights issues such as corporate fraud declining public sector units and India s slipping ranks in human development and environmental performance Through a blend of research studies case studies and organizational theories this book explores what works what doesn t and what needs to change Contributions from researchers and industry professionals address organizational dynamics design challenges and new pathways for future viability Offering valuable insights for scholars practitioners and policymakers this comprehensive exploration is essential for

understanding the complexities of modern organizational challenges and devising effective strategies for the future

Strive Kiran Chitta,2018-09-04 Are you currently helping organisations to navigate digital transformation and disruption Are you leading your organisation towards a digital future in an intensely competitive uncertain market Strive is a book written by an experienced business psychologist with over twenty years of experience primarily for consultants coaches trainers and human resource management professionals The book will also resonate with leaders in business who appreciate rigour academic grounding and authenticity over hype Dr Kiran Chitta reviews much of the existing literature on organisational and leadership agility In addition he shares a profoundly personal perspective anchored in his life and work His case material is reflective and authentic It will resonate with those who are looking for inspiration honesty and actionable principles derived from real work The book provides a compelling and usable model for agility which is explored in depth Covering the most recent academic literature the book points the way to the agile future of work in a digital era **Agile**

**Transformation** Neil Perkin,2019-10-03 LONGLISTED CMI Management Book of the Year 2020 Technology and Patterns at Work Transformed Category Traditional organizational structures and cultures are no longer fit for purpose in a digitally empowered world The number of new and disruptive technologies is increasing the speed of change shows no sign of slowing down and business leaders and organization development practitioners need to act urgently to enable their companies to succeed in the digital age Agile Transformation is the much needed guide to achieving this success Packed full of practical advice this book covers everything why new operating models are needed how to apply agile principles at scale leveraging digital native processes and why change managers need to think big but start small Agile Transformation also looks at how to build and engage high performing teams for change how to tackle the employee mindset that can hinder agile adoption and why developing an agile business is not a reason to fail to plan There is also guidance on how to develop fast and focused high velocity decision making build momentum for change and ensure that leadership behaviours and organizational culture catalyze true organizational agility Featuring case studies from organizations including Amazon Netflix and Vodafone this book is crucial reading for businesses wanting to effectively compete in the new world of work **Introduction to**

**Information Systems** R. Kelly Rainer,Brad Prince,2021-12-06 Introduction to Information Systems 9th Edition teaches undergraduate business majors how to use information technology to master their current or future jobs Students develop a working understanding of information systems and information technology and learn how to apply concepts to successfully facilitate business processes This course demonstrates that IT is the backbone of any business whether a student is majoring in accounting finance marketing human resources production operations management or MIS Building the Agile Business through Digital Transformation Neil Perkin,Peter Abraham,2017-04-03 Building the Agile Business through Digital Transformation is an in depth look at transforming businesses so they are fit for purpose in a digitally enabled world It is a guide for all those needing to better understand implement and lead digital transformation in the workplace It sets aside

traditional thinking and outdated strategies to explain what steps need to be taken for an organization to become truly agile. It addresses how to build organizational velocity and establish iterative working remove unnecessary process embed innovation map strategy to motivation and develop talent to succeed Building the Agile Business through Digital Transformation provides guidance on how to set the pace and frequency for change and shows how to break old habits and reform the behaviours of a workforce to embed digital transformation achieve organizational agility and ensure high performance Full of practical advice examples and real life insights from organizational development professionals at the leading edge of digital transformation this book is an essential guide to building an agile business

**The Live Enterprise: Create a Continuously Evolving and Learning Organization** Jeff Kavanaugh, Rafee Tarafdar, 2021-01-26 Named a Best Business Book of 2021 by Soundview Magazine Transform your organization into a constantly learning ever evolving industry leader with the proven operating model of leading global firms For decades leaders of large complex organizations have been rightfully encouraged to run their organizations like lean agile startups More often than not they place their bets on trends like digital transformation or design thinking Well intended yet in isolation they are not enough There s another better way to drive durable effective change in your organization and it s been proven effective by global IT and business consulting leader Infosys The Live Enterprise operating model provides a clear path to transform large complex businesses into agile digital ecosystems that evolve with changing market needs and scale to any size You ll learn how to apply the benefits of the startup operating model but go much further This groundbreaking guide addresses issues critical to transform large organizations such as Create an organizational structure that drives collaboration innovation strategic alignment and new culture across distributed interconnected teams Respond quickly yet thoughtfully and scientifically to opportunities to create valuable new employee and customer experiences Reengineer your value chain to see what s missing what can be improved and what can be eliminated to generate exponential value Automate systems so routine decisions can be acted upon with maximum human intuition and minimum human intervention Groundbreaking in theory and long term strategy this game changing guide includes practical steps you can take now for immediate concrete results while laying the groundwork to operate with agility in the future The application of Live Enterprise enabled Infosys to make the kinds of changes during the COVID crisis to not only survive but drive outstanding financial results Now you can use this innovative approach to position your company for the highly unpredictable future ahead

**Management of Employees in Home or Mobile Office. How Leadership Changes due to Work from Home** Dennis Arz, 2023-08-07 Seminar paper from the year 2023 in the subject Leadership and Human Resources Leadership grade 1 3 AKAD University of Applied Sciences Stuttgart Wirtschaftswissenschaften course PER73 Cases in Leadership language English abstract Leadership is changing Managers are faced with new challenges caused by globalization digital transformation and a shortage of skilled workers due to demographic change Working conditions flexible work models like the implementation of home office or mobile office have become more important and the

terms digital leadership and new leadership arise. Consequently, it is not only important that leadership changes for the company to be competitive in the markets but also to position itself as a more competitive employer in the job market. From the point of view of leadership, due to the spatial separation through working remote, a tension arises between proximity and distance and a conflict between control and trust or between integration and laissez faire. *Networked, Scaled, and Agile* Amy Kates, Greg Kesler, Michele DiMartino, 2021-03-30. Enable your employees to work laterally and make faster better decisions by designing an organization that can respond to the business challenges of global integration digital transformation and marketing. Digital Transformation Management for Agile Organizations Stefano Bresciani, Alberto Ferraris, Marco Romano, Gabriele Santoro, 2021-06-10. Digital Transformation Management for Agile Organizations highlights and explores new dynamics regarding how current digital developments globally scale by examining the threats as well as the opportunities these innovations offer to organizations of all kinds. **Digital Supply Networks: Transform Your Supply Chain and Gain Competitive Advantage with Disruptive Technology and Reimagined Processes** Amit Sinha, Ednilson Bernardes, Rafael Calderon, Thorsten Wuest, 2020-07-21. Deliver unprecedented customer value and seize your competitive edge with a transformative digital supply network. Digital tech has disrupted life and business as we know it and supply chain management is no exception. But how exactly does digital transformation affect your business? What are the breakthrough technologies and their capabilities you need to know about? How will digital transformation impact skills requirements and work in general? Do you need to completely revamp your understanding of supply chain management? And most importantly, how do you get started? Digital Supply Networks provides clear answers to these and many other questions. Written by an experienced team comprised of Deloitte consultants and leading problem-driven scholars from a premier research university, this expert guide leads you through the process of improving operations, building supply networks, increasing revenue, reimagining business models, and providing added value to customers, stakeholders, and society. You'll learn everything you need to know about Stages of development, roles, capabilities, and the benefits of DSN. Big data analytics including its attributes, security, and authority. Machine learning, Artificial Intelligence, Blockchain, robotics, and the Internet of Things. Synchronized planning, intelligent supply, and digital product development. Vision, attributes, technology, and benefits of smart manufacturing, dynamic logistics, and fulfillment. A playbook to guide the digital transformation journey. Drawing from real-world experience and problem-driven academic research, the authors provide an in-depth account of the transformation to digitally connected supply networks. They discuss the limitations of traditional supply chains and the underlying capabilities and potential of digitally enabled supply flows. The chapters burst with expert insights and real-life use cases grounded in tomorrow's industry needs. Success in today's hyper-competitive, fast-paced business landscape, characterized by the risk of black swan events such as the 2020 COVID-19 global pandemic, requires the reimagining and the digitalization of complex demand supply systems, more collaborative and connected processes, and smarter, more dynamic, data-driven

decision making which can only be achieved through a fully integrated Digital Supply Network Beschaffungsorganisation von Unternehmen in der "Vierten Industriellen Revolution" Fabian Knarr,2017-07-19 Masterarbeit aus dem Jahr 2017 im Fachbereich BWL Unternehmensführung Management Organisation Note 1,0 Hochschule Ludwigshafen am Rhein Sprache Deutsch Abstract Die zunehmende Digitalisierung und Vernetzung der realen mit der digitalen Welt beeinflusst bereits heute globale Märkte Geschäftsbeziehungen und Wertschöpfungsketten und wird diese in Zukunft noch viel drastischer verändern Traditionelle Denkmuster und bestehende Geschäftsmodelle verlieren zusehends an Wert und verlangen von Unternehmen innerhalb völlig neuer Rahmenbedingungen zu agieren Diese digitale Transformation das heißt die Integration neuer digitaler Technologien in die bestehende Fertigungswelt wird im deutschsprachigen Raum vorwiegend unter dem Begriff Industrie 4.0 diskutiert In der Debatte dominiert eine eher technologiezentrierte Perspektive bei der allen voran technische Normen und Standards der Fertigung im Vordergrund stehen Dabei wirken sich neue Technologien nicht nur auf das Produktionsumfeld sondern stets auch auf Geschäftsprozesse und organisatorische Strukturen innerhalb der administrativen Unternehmensbereiche aus Es fehlt vielerorts ein Diskurs über die Konsequenzen der digitalen Transformation für einzelne Unternehmensbereiche wie allen voran der Beschaffung Dabei ist gerade die Beschaffung jene Funktion eines Unternehmens die nicht zuletzt aufgrund zahlreicher Schnittstellen zu anderen Abteilungen und zur gesamten Wertschöpfungskette verstärkt eine tragende Rolle übernimmt und Innovationen von außen ins Unternehmen hineinträgt Erste Studien zu diesem Themenkomplex basieren überwiegend auf quantitativen oder qualitativen Befragungen ausgewählter Experten aus der betrieblichen Praxis die Einschätzungen zu künftigen Entwicklungen wiedergeben Umfassende empirische Erhebungen liegen zum gegenwärtigen Zeitpunkt nach Erkenntnisstand nicht vor So bleiben bislang zentrale Kernfragen welche die Entwicklungslinien der Beschaffung wie auch deren Organisation im Speziellen betreffen unbeantwortet Inwieweit können Beschaffungsentscheidungen Verhandlungen und Bezahlprozesse automatisiert und autonomisiert werden Was bedeuten Automatisierung und Autonomisierung für die Beschaffungsorganisation Wie verändern sich durch die Einflüsse von Industrie 4.0 die Anforderungen an die Beschaffungsmitarbeiter Ferner finden sich nahezu keine Veröffentlichungen die Unternehmen mit ausgearbeiteten Strategien und konkreten Maßnahmen planen eine adäquate Unterstützung bei der digitalen Transformation ihrer Organisationsstrukturen respektive einzelner Fachbereiche bieten Diese Problematik ist Gegenstand der vorliegenden Arbeit **Agile Manufacturing** Paul T. Kidd,1994 This work defines Agile Manufacturing and dispels the mistaken beliefs that surround it It analyzes how our traditions conventions values and beliefs based on outdated ideas and philosophies block the path to achieving Agile Manufacturing The book then maps the way forward **Proceedings of the Thirty-First Hawaii International Conference on System Sciences** Robert W.. Blanning,David R.. King,1998 Hacking Digital: Best Practices to Implement and Accelerate Your Business Transformation Michael Wade,Didier Bonnet,Tomoko Yokoi,Nikolaus Obwegeser,2021-09-28 Improve your business performance through digital transformation

Digital transformation has become commonplace across public and private sector organizations and yet most struggle to achieve tangible results from it Many make avoidable mistakes or fall into simple traps along the way Written by a team of global digital transformation thought leaders Hacking Digital provides practical advice and information that you need to successfully transform your organization Hacking Digital is organized into six easy to follow sections Initiating Your Digital Transformation Setting Up the Right Organizational Dynamics Working with the Outside World Creating Value in New Ways Leading People and Organizations Anchoring and Sustaining Performance How do you create a sense of urgency How do you set up digital governance How do you create successful digital offerings How do you manage the relationship between digital transformation and IT How do you scale digital initiatives Hacking Digital answers these and many other questions you need to transform your organization and seize a competitive edge for years to come [www.hackingdigital.org](http://www.hackingdigital.org) **Liquid**

**Manifesto** Guillermo Lopez Moratinos Arie Van Bennekum,2018-11-19 The Liquid Manifesto can be seen as the next step of the Agile Manifesto expanding its scope to cover an entire digital transformation where data intelligence architecture products services physical spaces culture and leadership are transformed to become liquid and respond to the needs of the digital modernity The Liquid Manifesto is an evolution of the Agile Manifesto and it is aimed to state the basis of a digital transformation of any organization regardless of its size or sector The Liquid manifesto is based on this simple premise Any organization needs to be a liquid organization to become digitalIt is simple to be able to fast deliver innovative products and services that provide a digital experience to customers and employees any organization needs to change their DNA from solid to liquid state being careful not to become gas The Liquid manifesto states a simple but comprehensive and interconnected framework to properly design a powerful digital transformation where every part of the organization aims the same principles and enable the same conditions to really achieve and sustain the digital transformation The Liquid manifesto makes an analogy between the liquid state of matter and what a liquid organization is The Liquid manifesto identifies the liquid organization design principles the four organizational dimensions where transformational efforts are required to ensure these principles and the required environment to enable and sustain the transformation *Information Technology for Management* Efraim Turban,Ephraim McLean,James Wetherbe,2004 A practical managerial oriented approach that shows how IT is used in organizations to improve quality and productivity Case studies highlight new technology and applications including fuzzy logic neural computing and hypermedia Contains a variety of cases that emphasize problems many corporations encounter Features international cases illustrating how IT can be adapted to other cultures *How Work Works* Michelle P. King,2023-10-10 A unique and revelatory guide to understanding and navigating the unwritten rules of the workplace the key to achieving success finding meaning and staying true to your authentic self in today s business world from the organizational expert and celebrated author of The Fix In her two decades researching organizations Michelle King has discovered that people who succeed possess a particularly unique skill They know how workplaces work More

specifically to get ahead they do not rely on the often generic and outdated written formal rules that for a century have defined the workplace. Instead, they have learned to gauge how they should behave and perform by becoming aware of informal and unspoken rules that exist just below the surface rather than formal organizational guidelines. In this one-of-a-kind guide, King offers her proprietary framework based on over ten years of research and hundreds of employees who reached leadership positions. By focusing on five key areas: navigating informal networks, developing self-awareness and awareness of others, learning the skills you need to be adaptive to changing conditions, getting support for your next promotion, and finding meaning and fulfillment at work, King teaches every professional how to understand and make these systems work for them and achieve their career ambitions. The new world of work requires a new way of working. With more people vying for top positions, a volatile and unpredictable global workplace, and an ever-evolving landscape, it is increasingly important for employees to understand how to negotiate the unspoken and intangible elements of workplace culture. In *How Work Works*, King dispels old myths and provides keen observations about what it means to find belonging, build networks, manage the informal, and ultimately thrive at work.

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