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The Strategy Trap Kevin Ertell, 2026-02-03 Most strategies don't fail on paper They fail in the real world where priorities shift teams misfire and execution breaks down In *The Strategy Trap* veteran operator and former Nike executive Kevin Ertell delivers a no nonsense guide to solving the problem every leader faces why great plans so often go nowhere Drawing on 30 years of experience leading execution at global brands like Nike Sur La Table Borders and Tower Records Ertell shares the hard won lessons that separate companies that move from vision to results and those that don't You'll learn how to avoid the traps that derail even the smartest strategies and how to build the systems habits and leadership practices that bring ideas to life At the core of the book is Ertell's practical field tested framework the Six Cs of Execution Co creation Clarity Capacity Communication Coordination and Coaching Whether you lead a small team or a global enterprise these principles will help you align people eliminate confusion and build lasting momentum This is not a book about how to craft a strategy It's about how to actually make one happen Inside you'll find A proven framework for execution that scales Real world case studies from operators on the front lines Common pitfalls that kill momentum and how to avoid them Practical tools you can use right away This book is for leaders who are tired of talking about strategy and ready to deliver on it Because in the end ideas don't change businesses Execution does [My City Links: March 2025 Issue](#) My City Links, 2025-03-04 Ruling hearts captivating minds Odia film industry's first superstar leaves behind an enduring legacy When veteran actor and Odia film industry's first superstar Uttam Mohanty passed away last month he left behind a void that will be difficult to fill in a hurry Our Cover Story puts together the amazing journey of a man who made a special place in the hearts and minds of people not just with his on screen persona but also with his demeanour in real life We join leading lights of the Odia film industry in paying a richly deserved tribute Each year March 21 is observed as the World Down Syndrome Day to raise awareness about this genetic condition in a bid to ensure their inclusion in the mainstream of society City Health explores what this condition is all about and the care and support system needed for people with Down Syndrome Since being sworn in after a historic win in the Odisha Assembly elections in June last year the Mohan Charan Majhi government has made its intentions clear through a series of initiatives to develop the state City Affairs brings you all the details from the Odisha Budget 2025-26 to the recent Utkarsh Odisha Make in Odisha Conclave 2025 In City Literature we take up *The Nightingale* a novel that tells the moving story of two sisters set against the backdrop of Nazi occupied France in World War II With its poignant themes and skilful narration of the disparate yet closely entwined experiences of the principal protagonists the novel is an enduring account of human resilience That creativity recognises no borders has been demonstrated yet again with a short film that was conceptualized in Cuttack shot in Kabul and saw post production work in three countries Screen Shots brings you all the details Four years ago a Malayalam film *The Great Indian Kitchen* turned the spotlight firmly on a disturbing yet little spoken about reality in many Indian households In 2024 its Hindi screen adaptation *Mrs* reignited discussions on the roles that a

deeply patriarchal mindset assigns to women Cityflix weighs in on the debate taking a close look at how the two films have dealt with the subject and the responses that they have elicited Elsewhere in the edition a new City Tales series brings you snapshots of temple tanks in Bhubaneswar that embody the region's rich religious and cultural traditions In City Green an informative news feature marks World Sparrow Day which is observed on March 20 every year

Scaling Fast Swizec Teller, 2025-12-01 What happens when your startup hits the hockey stick Customers are flooding in deadlines are relentless and your engineering team is drowning in technical debt Scaling isn't optional it's survival In **Scaling Fast** Software Engineering Through the Hockeystick veteran startup engineer Swizec Teller shares hard won lessons from leading teams through hypergrowth From women's health startups scaling to nine figure Series B rounds to biotech platforms going from zero to eight figure revenue in just three years this is a practical guide to thriving when demand explodes You'll learn how to Scale the business without losing product market fit Grow teams with trust delegation and high output culture Balance speed quality and technical debt Use feature flags small a agile and continuous delivery to keep shipping Know when to let small fires burn and when to fix them fast Architect your code to increase velocity and reduce bugs Drawing on real startup war stories this book shows what works and what doesn't when your company is growing faster than your systems can handle If you liked Accelerate The Phoenix Project Team Topologies or The Lean Startup **Scaling Fast** is your engineer's playbook for surviving and thriving in hypergrowth Whether you're an engineer on your first rocket ship a tech lead managing rapid growth or a founder scaling without breaking everything this book will help you navigate chaos build resilient systems and keep moving forward

Early praise for **Scaling Fast** **Scaling Fast** is a superb introduction to Software Engineering It covers the soft skills necessary to execute on a high functioning team as well as coding skills necessary to ship well designed features I can't recommend it strongly enough Adam Rackis Software Engineer Author Congrats on PMF Now don't blow it Swizec is a grizzled veteran of the surreal PMF terrain where opportunity and danger lurk He's created the field guide that shows you how to keep your head keep your customers and turn traction into lasting strength Kyle Mathews Founder of Gatsby and ElectricSQL The year is 2025 and somehow Swizec Teller wrote a tech book without a single YAML deployment snippet or AI hype cycle diagram Instead **Scaling Fast** brings us something far more valuable a practical honest and often funny guide to what actually makes fast growing software companies succeed people teams and a bit of architectural sanity

Bas Steins Engineering Leader Book Review 1 One of the most important skillsets in a career in tech startups is scaling yourself through hypergrowth there is no greater wealth engine in Silicon Valley when you get it right and there is no other skillset more underestimated by developers who rather fixate on pure code This is the first book I've seen focused on helping you scale the business scale the team and scale the tech in your next startup from someone who's now done it twice Shawn Swyx Wang founder of Latent Space Book Review 2 When your projects find their market and it's time to scale a few orders of magnitude this is the book for you Kitze founder of Zero To Shipped Book Review 3 As a recent IC turned engineering

manager at a fast growing company I've found this book invaluable Since reading it I've ruthlessly cut back on the amount of parallel work streams and soloist developers and focused I've on having everyone work as a team We're getting more done and I have more confidence in handing off more authority and autonomy to the team Glen Stovall author of Product Thinking for Engineers Book Review 4 Congrats on PMF Now don't blow it Swizec is a grizzled veteran of the surreal PMF terrain where opportunity and danger lurk He's created the field guide that shows you how to keep your head keep your customers and turn traction into lasting strength Kyle Mathews founder of Gatsby and ElectricSQL Book Review 5 The year is 2025 and somehow Swizec Teller wrote a tech book without a single YAML deployment snippet or AI hype cycle diagram Instead Scaling Fast brings us something far more valuable a practical honest and often funny guide to what actually makes fast growing software companies succeed people teams and a bit of architectural sanity As someone who's seen growth from both the just ship it trenches and the why are we rewriting this again meeting rooms I can say this book hits close to home Swizec doesn't waste time on silver bullets He gives you actionable advice for the messy middle how to keep teams productive as headcounts double how to build tech that doesn't collapse under its own cleverness and how to stay focused on real business outcomes while your startup hurtles through hockey stick growth It's part therapy part playbook and fully worth your time Bas Steins host of Conversations with people in tech **Kansas Farmer, Mail & Breeze**, 1930 *My Friends* Fredrik Backman, 2025-06-19 The beautiful new novel that will make you laugh and cry from the global bestselling author of *Anxious People* and *A Man Called Ove* A stunning sweeping extraordinary story of connection love and the unbreakable bonds that guide and shape us Full of humour and heart *My Friends* is simply wonderful Chris Whitaker AN INSTANT SUNDAY TIMES AND NEW YORK TIMES BESTSELLER WINNER OF GOODREADS CHOICE AWARD FOR BEST FICTION 2025 SHORTLISTED FOR AMAZON'S BEST FICTION BOOK OF 2025 AN AUDIBLE BEST LISTEN OF 2025 A BARNES AND NOBLE NATIONAL BOOK CLUB PICK You have to take life for granted the artist thinks the whole thing sunrises and slow Sunday mornings and water balloons and another person's breath against your neck That's the only courageous thing a person can do In the corner of a world famous painting three tiny figures sit on the end of a pier a secret hidden in plain sight Twenty five years ago a group of teenagers found solace in each other during one unforgettable summer Their friendship inspired a transcendent work of art a painting that now mysteriously belongs to eighteen year old aspiring artist Louisa Driven to learn the story behind its creation Louisa embarks on a journey to the seaside town where it all began But as she gets closer to the painting's birthplace Louisa learns that happy endings do not always take the form we expect Fredrik Backman returns with an unforgettably funny deeply moving tale of four teenagers whose friendship creates a bond so powerful that it changes a complete stranger's life years later Readers can't get enough of *My Friends* five star reviews It was perfect I have no other words to describe this masterpiece Like what the hell was I doing all these years I haven't read a friendship story this genuine heartfelt clumsy straightforward smart sentimental shocking and emotionally resonant in a very

long time Is it too early in the year to pick my favourite read of 2025 I think not as this will be hard to beat Backman remains my absolute favorite Absolutely brilliant and beautiful I loved loved loved this book **The Deal of a Lifetime** Fredrik Backman,2018-10-18 Fans of Beartown and A Man Called Ove will love this festive novella from the 13 million copy internationally bestselling author _____ It is Christmas Eve and a father and son are meeting for the first time in years The father has a story he needs to share before it s too late As he tells his son about a courageous little girl lying in a hospital bed a few miles away he reveals even more about himself his triumphs in business his failures as a parent his past regrets his hopes for the future Now on this night before Christmas the father has been given the unexpected chance to do something remarkable that could change the destiny of a little girl he hardly knows But before he can make the deal of a lifetime he must find out what his own life has actually been worth and only his son can reveal the answer With humour and compassion Fredrik Backman s novella The Deal of a Lifetime reminds us that life is a fleeting gift and our legacies rest in how we share that gift with those we love

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