

## Financial Highlights

More than 30 years ago, IKEA founder Ingvar Kamprad was considering different options to finance future growth. He wanted total independence and an ownership structure that would support a long-term perspective. He believed that the resources needed for future IKEA development had to be based on savings and what had been created through the IKEA business. Therefore, the stock market was not an option. Instead, the IKEA franchise operation was established in the early 1980s. The idea was developed to be able to always act and react in the best interest of the IKEA Concept and the many people.

### SALES PER REGION



### TOTAL REVENUE 2007-2014

(in billions of dollars)



The IKEA Group's total revenue includes sales of articles and the related services from our shopping centers operations.

**1.3 Billion**

VISITS TO [IKEA.com](http://IKEA.com)

**23%**

more than in 2013

### NEW STORE LOCATIONS



All IKEA stores are franchisees with the exception of the IKEA store along the Netherlands, which is owned by other IKEA Systems B.V. Franchisees are part of companies that own and operate IKEA stores under franchise agreements with other IKEA Systems B.V.

All IKEA systems and products include "Designed in Sweden, Made in Sweden" that is produced from IKEA Systems B.V. The governmental IKEA of Sweden AB, in Göteborg, Sweden, is not one of the IKEA store partners. IKEA Home Financing is a joint venture with other joint ventures. It is a joint offering operation, home financing knowledge, new products and services made for retailers. Through all four groups, IKEA Home Financing gives people access to affordable solutions that solve their needs and increase available life of funds. Simply put, IKEA Home Financing makes it possible to turn dreams into reality and create homes to live long in.

**IKEA FOOD**  
SERVICES TURNOVER

**\$1.1**  
**BILLION**

# Annual Report Ikea

**Siddappa N.Byrareddy**



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Sample Test Items - Kentucky Department of Education Nov 27, 2023 — Kentucky periodically releases test and sample items coordinated with the state assessments to help students and teachers become more familiar ... Released Items - KY These items may be used to help familiarize test examiners and students with the assessment and item format. Released Items. 2023 Released Items. Reading. Kentucky Summative Assessment Sep 29, 2023 — KSA are the annual summative assessments given in grades 3 through 8, 10 and 11 to Kentucky public school students. KSA provides content area ... Practice Tests - KY

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