

***Simssoft*: A game for teaching project risk management**

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Risks are part of every project and no amount of planning can anticipate every contingency. Risk management, a major component in any project management education program, is the systematic identification, monitoring and mitigation of risks so that projects have the best chance of success. Risk management education has traditionally been taught in a classroom setting, but this method can be expensive, slow and rigid. Business games—interactive learning environments in which players explore all the components of a complex situation—are a simple and efficacious alternative.

Keywords: Game, project risk management, *Simssoft*

Introduction

Risk management is one crucial component in project management, but it is a difficult concept for students to master. We have found that students are often unable to relate the theoretical aspects of risk management to real situations or projects. In order to achieve effective teaching and learning goals, scenario-based risk management teaching methods are needed (Carroll, 2000; Rahat & Peter, 2005). Our premise is therefore that theories and practice can be integrated together as scenarios to illustrate the risk management process.

This paper reports on the preliminary stages of a project to design and develop a game that can be used to teach students about some of the dynamic aspects of project risk management. Based on a scenario developed from a real land development project, students must apply project risk management processes. They identify different risk events during the each phase of the project, analyse these risks and develop risk responses. To guide the students, the game provides feedback as decisions are made, and at the end of the game, they have a chance to reflect on their decisions. Pre- and post-game questionnaires will be used to assess *Simssoft*'s effectiveness so that improvements can be made based on users' experiences.

Literature review

To play a game, "is to engage in activity directed towards bringing about a specific state of affairs, using only means permitted by specific rules, where the means permitted by the rules are more limited in scope than they would be in the absence of the rules and where the sole reason for accepting such limitation is to make possible such activity" (Suitts, 1967, p. 148). This classic definition contains the key elements common to all games:

- A goal or objective: a "specific achievable state of affairs" (Suitts, 2005, p. 186), such as crossing the line first, scoring the most points, or having the best hand. Goals or objectives differentiate games from other types of play. For example, if a game doesn't have a goal "but is something that can be just played with in many way depending on your whim, you have what they refer to as a toy" (Frensky, 2007, p. 120).

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Table of Contents Simsoft A Game For Teaching Project Risk Management

1. Understanding the eBook Simsoft A Game For Teaching Project Risk Management
 - The Rise of Digital Reading Simsoft A Game For Teaching Project Risk Management
 - Advantages of eBooks Over Traditional Books
2. Identifying Simsoft A Game For Teaching Project Risk Management
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Simsoft A Game For Teaching Project Risk Management
 - User-Friendly Interface
4. Exploring eBook Recommendations from Simsoft A Game For Teaching Project Risk Management
 - Personalized Recommendations
 - Simsoft A Game For Teaching Project Risk Management User Reviews and Ratings
 - Simsoft A Game For Teaching Project Risk Management and Bestseller Lists
5. Accessing Simsoft A Game For Teaching Project Risk Management Free and Paid eBooks
 - Simsoft A Game For Teaching Project Risk Management Public Domain eBooks
 - Simsoft A Game For Teaching Project Risk Management eBook Subscription Services
 - Simsoft A Game For Teaching Project Risk Management Budget-Friendly Options

6. Navigating Simsoft A Game For Teaching Project Risk Management eBook Formats
 - ePub, PDF, MOBI, and More
 - Simsoft A Game For Teaching Project Risk Management Compatibility with Devices
 - Simsoft A Game For Teaching Project Risk Management Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Simsoft A Game For Teaching Project Risk Management
 - Highlighting and Note-Taking Simsoft A Game For Teaching Project Risk Management
 - Interactive Elements Simsoft A Game For Teaching Project Risk Management
8. Staying Engaged with Simsoft A Game For Teaching Project Risk Management
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Simsoft A Game For Teaching Project Risk Management
9. Balancing eBooks and Physical Books Simsoft A Game For Teaching Project Risk Management
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Simsoft A Game For Teaching Project Risk Management
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Simsoft A Game For Teaching Project Risk Management
 - Setting Reading Goals Simsoft A Game For Teaching Project Risk Management
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Simsoft A Game For Teaching Project Risk Management
 - Fact-Checking eBook Content of Simsoft A Game For Teaching Project Risk Management
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
 - Integration of Multimedia Elements

- Interactive and Gamified eBooks

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